

NORTH SHORE COMMUNITY COLLEGE  
FY2018 PRELIMINARY BUDGET

	FY18 Draft Budget -9% cred	FY17 Projected Budget	FY16 Actual
<b>REVENUES:</b>			
		in thousands	in thousands
Credit Tuition and Fees	22,529,817	23,934	24,082
Corporate & Community Education revenue	1,341,675	1,447	1,855
State appropriation	21,788,265	21,348	21,112
Collective Bargaining	130,650	220	0
State-funded fringe benefits	7,599,747	7,164	5,893
Other student fees/miscellaneous income	345,000	371	375
Project intercept	331,000	212	394
Sales and services of auxiliary enterprises	2,250,000	2,354	3,026
Credit Cours Contracts	0	0	114
<b>Total Revenues</b>	<b>56,316,154</b>	<b>57,050</b>	<b>56,851</b>
<b>Total Net Revenues</b>	<b>56,316,154</b>	<b>57,050</b>	<b>56,851</b>
<b>EXPENDITURES:</b>			
		in thousands	in thousands
FT Salaries	26,672,540	26,248	25,553
Fringe Benefits	1,937,022	2,225	1,919
Space Rental	331,629	321	498
Contract Payments	1,780,870	1,850	1,682
Debt Service Payments	1,219,695	1,226	1,271
PT Faculty	5,042,192	5,265	5,381
PT Employees	1,508,000	1,452	1,454
Educational Materials	508,300	339	348
Administrative Expenses	5,891,468	5,476	5,741
Credit course contracts	280,000	313	312
Student retention grants	360,000	360	365
<b>Sub-Total Expenditures</b>	<b>45,531,716</b>	<b>45,075</b>	<b>44,524</b>
Auxiliary enterprises expenditures	2,250,000	2,350	2,859
<b>Non-Cash</b>			
State-funded fringe benefits	7,599,747	7,164	5,893
Waivers	695,000	695	821
<b>Specific Components/Project one-time</b>			
Corp Ed move	0	0	155
Enrollment Research	0	0	45
Deferred Maintenance	100,000	100	0
Tutoring Support	50,000	50	0
Arming Police	0	220	0
Replacement PCs	0	300	0
Advancement Integration	0	30	0
Uber Support	0	20	0
Web Content Management	0	70	0
Strategic Initiative - CRM	0	130	0
McGee Implementation	100,000	0	0
Facilities Auto	30,000	0	0
Emergency Mgmt Consultant	25,000	0	0
Less Transportation	-98,059	0	0
Less MBTA	-145,250	0	0
<b>Tactical Plan Initiatives</b>	<b>178,000</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>56,316,154</b>	<b>56,204</b>	<b>54,297</b>
<b>NET Increase/(Decrease) in funds</b>	<b>0</b>	<b>846</b>	<b>2,554</b>
<b>Tactical Plan Initiatives from Reserves</b>	<b>500,000</b>		

## **ASSUMPTIONS**

### **Revenue**

Enrollment decrease by -9%  
State Appropriation with FY17 Base per DHE and Governor's budget = 21,568,575  
Funding Formula Allocation 1% or \$220K  
AFSCME 1st year state funded

### **Expenditures**

MCCC at 2.5%  
AFSCME at 2.0%  
Fringe increase from 33.5% to 34.88% (excl payroll tax)  
Payroll increases (NUP 2%, PT MCCC 2.5%)  
Retirement \$600K  
OT Budget \$348K  
No MBTA rent, No Transportation  
Adjunct Faculty amt based on FY17 actuals and Sum I forecast  
2.5% decrease from operational base

FY18 TACTICAL PLAN ITEMS		Capital	Productivity	Enrollment	Other/TBD
President's Office	Grand Opening				
Foundation	New Addition Gala				
Philanthropic	Messaging				
Foundation	Signage				
	FT Social Media		50		
	Content Management				
	Web Site redesign		150		
	<b>TOTAL</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>
<b>Academic Affairs</b>	Acad probation/Early Alert(T3)				
	Prof Dev thru NEASC				5
1/2 Perkins	Tutoring				25
	Med Asst Prog coord (Spring start)				25.5
1/2 Perkins	TAC funding online/hybrid		42.5		
	<b>TOTAL</b>	<b>0</b>	<b>42.5</b>	<b>0</b>	<b>55.5</b>
<b>Admin &amp; Fin</b>	Phase II-Armed Police				
	Bookstore whitebox	100			
	McGee improvements				
	Banner 9		50		
	Foundation Financial Processes				
	North Shore Promise				
base realloc	Acad Works Training				
	<b>TOTAL</b>	<b>100</b>	<b>50</b>	<b>0</b>	<b>0</b>
<b>Student Affairs</b>	Transp redesign/Uber			70	
	CRM - Maint			150	
	CRM - next phase				
student underwriting	Memb fees for recreation/fitness				
10K realloc from base	Redesign Orientation			10	
	Early Alert(T3)				
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>230</b>	<b>0</b>
<b>Human Resources</b>					
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>For Consideration</b>		<b>Capital</b>	<b>Productivity</b>	<b>Enrollment</b>	<b>Other/TBD</b>
<b>Other Items</b>					
	Simulation maintenance				
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>CATEGORY TOTAL</b>	<b>100</b>	<b>292.5</b>	<b>230</b>	<b>55.5</b>
	<b>GRAND TOTAL</b>	<b>678</b>			