| North Shore Community College |  |  |
| :---: | :---: | :---: |
| Proposed FY2021 Budget |  |  |
| ver 20200520 | 10\% app 20\% enrl Decline |  |
| Unrestricted General Fund | Proposed FY21 Budget | FY20 Budget |
| Revenues |  |  |
| Credit Tuition and Program Fees | 19,848,000 | 23,692,000 |
| Non-credit Revenues | 1,019,200 | 1,432,000 |
| State Appropriation | 21,298,100 | 23,362,302 |
| Other student fees/misc income/ Bookstore Commission | 565,000 | 810,000 |
| State-funded fringe benefits | 7,418,600 | 7,568,477 |
| Total Revenues | 50,148,900 | 56,864,779 |
|  |  |  |
| Expenditures |  |  |
| FT Salaries and other compensations | 26,429,254 | 26,727,399 |
| PT Faculty | 3,920,000 | 4,806,000 |
| PT Employees | 1,295,000 | 1,523,647 |
| Fringe Benefits - paid by the College | 2,382,700 | 2,260,420 |
| Personnel Expense | 34,026,954 | 35,317,466 |
|  |  |  |
| Non-personnel Operational Expenses | 8,474,749 | 8,489,199 |
| Capital Expenditures - facilities and Info Tech | - | 600,000 |
| Presidential Search | 150,000 | - |
| COVID 19 Cares Act - additional Cost - Remote Learning/work | 1,000,000 | - |
| Strategic initiatives | - | - |
| Total Operational Expenditures | 42,501,703 | 44,406,665 |
|  |  |  |
| Non-Cash Unrestricted Expenditures |  |  |
| State-funded fringe benefits @37.07\% (D09S) | 7,418,600 | 7,568,477 |
| State-funded Pension Accrual and OPEB | 1,840,000 | 1,840,000 |
| Waivers - | 608,000 | 1,143,600 |
| Total Expenditures | 52,368,303 | 54,958,742 |
|  |  |  |
| Change of Net Asset in Unrestricted General Funds | $(2,219,403)$ | 1,906,037 |
|  |  |  |
| Other Operational Cash recorded on Balance Sheet |  |  |
| Debt Service- Principal payments | 960,209 | 984,862 |
| interest and fees | 148,314 | 185,027 |
| Total Debt Service | 1,108,523 | 1,169,889 |
|  |  |  |
| NET Increase/(Decrease) before Other Items | $(3,327,926)$ | 736,148 |
|  |  |  |
| Other Items |  |  |
| COVID 19 - Additional Costs Remote Learning/Work/ PPE | 1,000,000 |  |
| Further delay in hiring employees and attrition | 500,000 | - |
| Cost Containment and Reserve Funds | 1,827,926 | - |
| Total Changes in Other Items | 3,327,926 | - |
|  |  |  |
| NET Increase/(Decrease) | - | 736,148 |
|  |  |  |

